



HARM REDUCTION
INTERNATIONAL

SUMMARISED STRATEGIC PLAN

2014
~
2017

OVERALL GOAL

*An international environment supportive of harm reduction scale up**

OUR VISION:

A world in which individuals and communities benefit from drug laws, policies and practices that promote health, dignity and human rights.

OUR MISSION:

We work to reduce drug related harms by promoting evidence based public health policy and practices and human rights based approaches to drug policy through an integrated programme of research, analysis, advocacy and civil society strengthening.

OVERVIEW

This strategy was developed during the course of the latter half of 2013/first half of 2014, in consultation with the HRI board and staff. It incorporates recent strategic meetings and discussions with partners.

Our strategy has also been informed by our experiences in delivering our strategy 2010-2013. It also responds to a range of recent events and key contextual factors. In particular, these include:

- » The continuing controversy around harm reduction at international and national level
- » The crisis in funding for HIV-related harm reduction in middle income and low income countries
- » The announcement of a UN GA special session on drugs and a high level meeting on HIV, both for 2016.

It also builds on HRI's specific contributions to the harm reduction sector and our staff competencies, in particular:

- » Coalition building
- » Data and policy analysis
- » Human rights
- » The international harm reduction conference

STRATEGIC OBJECTIVES FOR THE 2014-2017:

Our external strategic objectives are structured around two interconnected goals, both underpinned by three sub-objectives. Intending to capitalize on HRI's role within the harm reduction sector, our partnerships, our past successes, and our capacities, the sub-objectives under each goal are geared towards:

- » Helping to strengthen the harm reduction advocacy sector
- » Focused research and advocacy
- » Targeted human rights work to support harm reduction objectives

None of our objectives are intended to be delivered alone. Specific goals, targets and actions under each objective incorporate HRI's role within joint strategies relating to global harm reduction resourcing advocacy, the UNGASS on drugs and other areas.

STRATEGIC OBJECTIVE 1

Contribute to an international political environment conducive to harm reduction scale up

Sub-objective 1.1

Build a stronger, more co-ordinated international harm reduction advocacy sector

Sub-objective 1.2

Secure harm reduction commitments in UN fora: Prevent roll-back on international HIV commitments relating to injecting drug use, and secure new targets

Sub-objective 1.3

Solidify the recognition of harm reduction as a component of the right to health; influence attention to drug control among UN and regional human rights monitors

STRATEGIC OBJECTIVE 2

Contribute to an international funding environment conducive to harm reduction scale up

Sub-objective 2.1

Strengthen the capacity of the harm reduction sector to monitor investments, track spending and advocate for scale up

Sub-objective 2.2

Respond to urgent resourcing threats. Strengthen the recognition and reputation of harm reduction as a necessary and cost-effective health investment

Sub-objective 2.3

Secure withdrawal of international donor funds from abusive enforcement