BUDGET FORMULATION

The executive formulates the draft budget. This stage consists of two phases: (1) policy priority setting and (2) programmatic and budget planning.

- **WHAT INFORMATION WILL YOU NEED?**
  - Evidence-based data and information on international best practice, services funded by donors, current funding gaps for harm reduction services.
  - Technical knowledge on service delivery and cost effectiveness arguments.

- **WHAT WOULD YOU TREAT WITH YOUR ADVOCACY DEPENDS ON YOUR COUNTRY CONTEXT?**
  - National government officials responsible for health (e.g., the Minister of Health), the Ministry of Finance, health managers or government officials (e.g. district health officials), and information on service delivery and cost effectiveness arguments.

- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Harm reduction services you advocate for are included in the budget.

**STAGE 1 INVOLVEMENT?**

- **HOW CAN YOU GET INVOLVED?**
  - Call for social contracting, but the largest gaps in allocations are available or there is a call for social contracting proposals.

**STAGE 2 INVOLVEMENT?**

- **HOW CAN YOU GET INVOLVED?**
  - Lack of fiscal transparency, lack of awareness among government officials and stakeholders (e.g. legislators), lack of capacity to track expenditures, lack of strategic partners and capacity of advocates to influence and engage with budget processes.

**STAGE 3 INVOLVEMENT?**

- **WHO SHOULD YOU TARGET WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - National government officials responsible for health (e.g., the Minister of Health), local government officials, health managers or government officials (e.g. district health officials), and international partners, including bilateral and multilateral donors.

- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Harm reduction services you advocate for are included in the budget.

**STAGE 4 INVOLVEMENT?**

- **WHO SHOULD YOU TARGET WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - Multilateral donors, bilateral donors, and other stakeholders, including key health needs of your country and the unit cost of services (e.g. a member of parliament and stakeholders on service delivery and cost effectiveness arguments).

- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Lack of fiscal transparency, lack of awareness among government officials and stakeholders (e.g. legislators), lack of capacity to track expenditures, lack of strategic partners and capacity of advocates to influence and engage with budget processes.

BUDGET CYCLE ADVOCACY IN ACTION

BUDGET ENACTMENT

The legislature reviews and amends the budget and then enacts it into law.

- **HOW CAN YOU GET INVOLVED?**
  - Involve in advocacy in action at budget execution.

**STAGE 1 INVOLVEMENT?**

- **WHAT INFORMATION WILL YOU NEED?**
  - Evidence-based data and information on international best practice, services funded by donors, current funding gaps for harm reduction services.
  - Current funding gaps for harm reduction services and information on service delivery and cost effectiveness arguments.

- **WHAT WOULD YOU TREAT WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - National government officials responsible for health (e.g., the Minister of Health), local government officials, health managers or government officials (e.g. district health officials), and information on service delivery and cost effectiveness arguments.

- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Harm reduction services you advocate for are included in the budget.

**STAGE 2 INVOLVEMENT?**

- **WHO SHOULD YOU TARGET WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - Multilateral donors, bilateral donors, and other stakeholders, including key health needs of your country and the unit cost of services (e.g. a member of parliament and stakeholders on service delivery and cost effectiveness arguments).

- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Lack of fiscal transparency, lack of awareness among government officials and stakeholders (e.g. legislators), lack of capacity to track expenditures, lack of strategic partners and capacity of advocates to influence and engage with budget processes.

**STAGE 3 INVOLVEMENT?**

- **WHO SHOULD YOU TARGET WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - Multilateral donors, bilateral donors, and other stakeholders, including key health needs of your country and the unit cost of services (e.g. a member of parliament and stakeholders on service delivery and cost effectiveness arguments).

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**STAGE 4 INVOLVEMENT?**

- **WHAT INFORMATION WILL YOU NEED?**
  - Evidence-based data and information on international best practice, services funded by donors, current funding gaps for harm reduction services.
  - Current funding gaps for harm reduction services and information on service delivery and cost effectiveness arguments.

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- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Harm reduction services you advocate for are included in the budget.

BUDGET OVERSIGHT

An independent audit checks if the budget was implemented efficiently and in line with plans. Parliament’s budget office will also look at budget execution.

- **WHAT INFORMATION WILL YOU NEED?**
  - Evidence-based data and information on international best practice, services funded by donors, current funding gaps for harm reduction services.
  - Technical knowledge on service delivery and cost effectiveness arguments.

- **WHAT WOULD YOU TREAT WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - National government officials responsible for health (e.g., the Minister of Health), the Ministry of Finance, health managers or government officials (e.g. district health officials), and information on service delivery and cost effectiveness arguments.

- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Implement the availability, cost effectiveness, quality of health services funded by donors, current funding gaps for harm reduction services.

**STAGE 1 INVOLVEMENT?**

- **WHAT INFORMATION WILL YOU NEED?**
  - Evidence-based data and information on international best practice, services funded by donors, current funding gaps for harm reduction services.

- **WHAT WOULD YOU TREAT WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - National government officials responsible for health (e.g., the Minister of Health), the Ministry of Finance, and information on service delivery and cost effectiveness arguments.

- **WHAT SHOULD YOUR OBJECTIVE BE AND WHAT YOU CAN ACHIEVE?**
  - Implement the availability, cost effectiveness, quality of health services funded by donors, current funding gaps for harm reduction services.

**STAGE 2 INVOLVEMENT?**

- **WHAT INFORMATION WILL YOU NEED?**
  - Evidence-based data and information on international best practice, services funded by donors, current funding gaps for harm reduction services.

- **WHAT WOULD YOU TREAT WITH YOUR ADVOCACY DEPENDING ON YOUR COUNTRY CONTEXT?**
  - National government officials responsible for health (e.g., the Minister of Health), the Ministry of Finance, and information on service delivery and cost effectiveness arguments.

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